# eurada 2024 WORK PROGRAMME

MAIN PRIORITIES, ACTIVITIES, EVENTS AND PROJECTS







Version January 2024



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### **SUMMARY**

This document contains the detailed plan of activities of the European Association of Development Agencies for the year 2024 as proposed by the Managing Director after consultation with the Executive Committee. It will be partly used for the 2024 Membership campaign.

It is based and developed on the basis of the outcomes of activities implemented in 2023 and on the consultations with members and the Secretariat held during the year.

The document contains a short report on the 2023 results compared with the objectives foreseen in the work programme and expected KPIs in 2023, the new work programme 2024 and an update on the membership.

In order to better understand the ratio of the whole document it is important to underline the objectives of the association and the role of its members.

EURADA's activity focuses on establishing a community of practice that facilitates cooperation among regional socio-economic development experts focussing on territorial development policies, as an association of professionals and their agencies, pioneering economic development for three decades since 1992.

The EURADA network includes members from across all the European continent, from the European Union, accession countries and agencies from other neighbouring countries who share practices in territorial development, start innovative approaches to socio economic policies at regional and local level, propose new tools and methodologies to place-based replies to societal and economic challenges.

EURADA is present nowadays in 20 countries its cooperation and networking activities extend beyond its European members, and it has stable relationships all over the world. The association is the place to network, develop, advocate, and participate in territorial socio-economic development.

The association is managed by the development agencies themselves who are active in its governing bodies: President, Executive Committee, Board of Directors, and General Assembly. The success of EURADA remains dependent on the strong links with its members and their stakeholders and on their commitment and capacity to involve their colleagues in the association's activities.

EURADA has its headquarters in the heart of the European quarter of Brussels, close to the institutions and offers its members a physical and virtual co-working and codesign space, a place to imagine the future of our territories through strategic foresight exercises, common policy papers elaboration, exchange of practices, training and joint projects, events and meetings. EURADA acts as territorial place-based network to facilitate sustainable growth and job creation through innovative approaches.

## **2023** ACTIVITY REPORT

EURADA started a transition process in summer 2022 which implied the accomplishment of several compulsory activities deriving from the Belgian law and the initiation of the reorganisation process of the Secretariat.

Moreover, after the 30th Anniversary celebrated in June 2022 and the launch of a position paper the EURADA Secretariat, in strict collaboration with its members, focused on some specific areas and topics in its lobbying, co-design, projects and animation activities.

A more careful selection of projects based on a set of indicators among which: topics, members advantage, coverage of Secretariat real costs, technical assistance tender in which the members could be directly involved as experts.

From the point of view of the Association's financial and economic situation a big effort was needed in the monitoring of the 17 ongoing projects in 2023 budget management, on the recovery of membership fee and in the improvement of EURADA services to members.



#### Implementation of the activities of the new Working Group on Strategic

**Foresight** (5 meetings organised with the participation of EC, JRC, OECD) and coorganisation of the Strategic Foresight Workshop during the EWCR 23. Contribution to the CoR Opinion on Strategic Foresight: inclusion of RDAs as a key player in SF exercise. (September 2022-October 2023).

#### Collaboration with OECD

The investment in the collaboration with OECD Paris Centre for Entrepreneurship, SMEs, Regions and Cities, started in 2023, with the participation of the Director to a workshop in Croatia during which she gave a key note speech on members activities and their source of funding.

To strengthen this co-operation in the field of regional development, with a particular focus on the work of regional development agencies in OECD Member countries and EU Member States, a framework agreement has been proposed for the joint implementation of the following activities:

- Co-operation on a survey(s) for regional development agencies in OECD Member countries and EU Member States
  - Design, testing and dissemination of a survey for regional development agencies in OECD Member countries and EU Member States.
  - Development, publication, and presentation of any analytical material based on the survey results (e.g., presentations, reports, communication material), to be jointly co-designed by the OECD and EURADA.

#### Co-operation on studies and capacity building

- Identification of concrete opportunities to partner in the development of studies related to the work of regional development agencies, particularly on areas covered by the <u>OECD Recommendation on</u> <u>Regional Development Policy</u> and the <u>OECD Recommendation on</u> <u>Effective Public Investment Across Levels of Government</u>.
- Identification of concrete joint actions to strengthen the capacity of regional development agencies, particularly on areas covered by the above-mentioned OECD Recommendations.
- Study visits by EURADA members RDA (Already planned to IGRETEC, Wallonie Entreprendre and TRADE).
- Identification of good practices of subnational governments with a particular focus on the work of regional and local development agencies that could be featured in future work conducted by the OECD and EURADA, or whose representatives could be invited to participate in activities organised by EURADA and/or the OECD.

#### Dialogue and exchange with national and subnational representatives

 Participation in select activities organised by EURADA and the OECD. This could include meetings of the OECD expert group on multi-level governance and public investment as well as meetings of EURADA's internal working groups.

#### Outcomes of the Strategic Foresight activities

The outcomes of the Strategic Foresight activities (Working Group, EWRC Workshop, contribution to the CoR Opinion on SF, report on SF Working Group, Summer School) will strengthen EURADA collaboration with JRC and CoR. Moreover the position paper elaborated by Christian Saublens, submitted to JRC in Spring 2023 could imply a potential involvement in the PRI exercise led by JRC.

#### EURADA Awards 2023

Launch of EURADA AWARD 2023. Jury composed by JRC, OECD and COR representatives. 9 candidatures received.

#### New Projects 2023



**Talent Harnessing Platform** 

Preparation of the candidature with the involvement of members as experts for the TA, for the participation to the 4 Working Group, publication of call for application to TA September 2023 – May 2023

322.500

🛗 36 months May 2023 to May 2026

#### HORIZON-MISS-2021-CLIMA-02-01

CLIMAAX. CLIMAte risk and vulnerability Assessment framework and toolboX.

H 48 months January 2023 to January 2027 € 268,750



HORIZON-CL2-2022-TRANSFORMATIONS-01-01

Towards a sustainability paradigm through transformative approaches and novel indicators of economic development and well-being (ToBe)

🛗 36 months March 2023 to January 2026  $\oplus$  322.500

#### HORIZON-CL6-2023-CircBio-01-1:

Enhancing collaboration between Circular Cities and Regions Initiative's (CCRI) supporting organisations novel, sustainable and circular bio-based textiles.





36 months

## RTD\_2023\_OP\_0021 EUROPEAN CITIZENS' HACKATHON CHAMPIONSHIP.

Raise awareness and encourage citizens to become more participative to Climate-Neutral and Smart Cities and adaptation to Climate Change

📩 12 months January 2024 to December 2024 🚽

€165.652

## PRIORITIES OF THE ASSOCIATION FOR **2024**

Every year the Board of Directors establishes the association's general priorities for action in accordance with the needs of the European development agencies.

The beginning of 2024 might be the time to rethink the future of the Association, its position in the European landscape and the potential involvement of other kinds of organisations in the membership. We propose to analyse this possibility with our members during the bilateral interviews which will be held after collecting the Survey on DAs.

Moreover the exercise on Strategic Foresight workshops would be the occasion to start this process.



#### Active involvement of members in the association

- EURADA will have the opportunity to engage DAs experts in the Strategic Planning of Talent harnessing policies in 11 EU Regions through the Harnessing Talent Platform and Expert Thematic Group.
- EURADA is about to sign an agreement with NIRAS for the implementation of the UCORD UKRAINE RDAs Framework programme, a project addressing the decentralisation and reconstruction process in the Country. The agreement foresees the active involvement of members and their stakeholders in capacity building, sharing expertise for place- based innovation and economic development policies in cooperation with Ukrainian RDAs.
- Further mechanisms of active participation will be developed to facilitate a better governance of the association thanks to the outcome of the Survey on RDA in cooperation with OECD.
- Reinforce the knowledge of members' activities and their territories of action.
  - In 2023 the Secretariat started a tour to the members' territories.

Each meeting followed the same structure: Presentation of the DA, guided study visitsto the Region or city where the DA is settled. These tours are meant to provide the EURADA Secretariat and other interestedmembers with an insight on the structure, priorities and socio-economic characteristics of the territory where the DA is active.



#### Active involvement of members in the association's working group

#### Smart Heritage Cities Working Group

Established to gather expertise on the topics of smart cities and communities and positive energy blocks (balance between energy consumption and production at local level) in cultural heritage areas.

#### **Digitalisation Cities Working Group**

Established to facilitate partnerships and mutual learning among regional economic development practitioners in the field of digital transition and Industry 4.0 – one of the key pillars of the future competitiveness of the European industry as facilitator of economic growth and one of the priorities of the twin transition of the European Union.

#### Interregional Innovation Investments (I3) Cities Working Group

Established to help EURADA members get involved in the I3 initiative. For this purpose, members can provide draft ideas that will be screened with the help experts from META Group and ART-ER.

Moreover, EURADA has been asked by several organisations to be part of a Consortium making a proposal for a Technical Assistance to the European Commission on I3 implementation and we intend to accept.

#### Strategic Foresight Working Group

Launched by EURADA in June 2022, following the proposal made by the Regional Development Agency of Murcia (INFO Murcia) for analysing strategies, methodologies, tools and instruments from the point of view of innovation ecosystems governance and priorities. This Working Group concluded its first-round activities in Autumn 2023.

The Working Group will be relaunched after the outcomes of the following Workshop which will be organised in cooperation with OECD Trento in 3 sessions out of which 2 online (for free) and the final third special session in the framework of the Winter School in Netherland.

## EURADA OECD WORKSHOP: CULTIVATING FORWARD-THINKING AND FUTURE LITERACY IN REGIONAL DEVELOPMENT AGENCIES

Dates: 16 and 23 January 2024 from 14:00 to 16:30 CET

Two half-day workshops will provide an introduction to strategic foresight for regional development, foresight tools and group exercises.

Registration: open to all and free of charge.

<u>Click here</u> for more information.



#### Creation of EURADA gender balance programme activity

The aim is to activate a network among DAs women professionals with the objective of:

- Provide, activate exchanges, on start up and scaling up of policies and tools for supportiing women entrepreneurship in high tech
- Creation of an international network of women employed in DAs
- Provide specific capacity building and coaching for women in DAs

#### Influence on European Policies

Since 2021, EURADA's board of directors has determined that the association should have an influence on the EU institutions, providing suggestions for policy improvement. And in the other direction, by obtaining early information on initiatives which is distributed among the members.

The association has an important role to play in communicating the practical experiences of development agencies for the design of better European policies. EURADA is an active member of the EC expert groups such as:

- Commission Expert Group on the Interregional Innovation Investments Instrument.
- Network of SME Envoys, with quarterly meetings and participation on the SME Assembly.
- Expert Group on the Common Provisions Regulation Funds (CPR Expert Group) about European Structural and Investment Funds, will participate in quarterly meetings represented.
- Small Business Act follow-up with stakeholders, will participate in bimonthly meetings.
- Just Transition Platform Working Group on Horizontal Stakeholder Strategy. DG REGIO.
- Jury in Awards: EURADA is member of the Jury of the European entrepreneurial Region (EER) Awards of the Committee of the Regions that select regions or cities with an outstanding support to SMEs and the application of the Small Business Act principles.

#### EURADA lobbying and early information activities during 2024 are:



This lobbying activity could be reinforced by a EURADA Think Tank and should start to meet key players in the EU bodies in a series of fireside sessions/brainstorming breakfasts, where they will discuss pressing topics such as Innovation Valleys, FP10, Cohesion Policy, access to finance, regulatory environment, EU taxonomy, etc. These discussions will in turn lead to a EURADA Position Paper, that should be sent to the new Commissioners upon their taking office, together with a letter of congratulations.

#### Institutional Bodies

EURADA will have a new Board of Directors Elections in June 2024 during General Assembly.

The membership campaign will start from December 2023 with the diffusion of the working programme for 2024, the collection of the membership subscription template and the payment of the fees by March 2024.

Only members in order with their membership fee payment can propose their candidature to the Board of Directors.





In the year 2024, EURADA will maintain its commitment to progress and innovation by dedicating its efforts and resources to the execution of 12 projects. Additionally, there are 11 projects currently in preparation or awaiting evaluation, reflecting the organization's ongoing engagement in project development.

The 12 projects are the following:

Agro2Circular Horizon2020 Focused on the implementation of the first territorial systemic solution for the upcycling of the most relevant residues in the agrifood sectorinto high added-value products Horizon2020 FRONTSH1P FRONT Contribute to further the green transition of the region of Łódzkie, in SH1/P Poland, away from its current linear economic foundation, towards the region's decarbonisation and territorial regeneration. 0.0 Horizon2020 POCITYF POCITYE Aims to foster the transition to greener, more energy-efficient mixed urban environments, with a focus on the challenges faced by historical cities. **Horizon Europe CLIMAAX** 

A major contribution to the goal of the EU Mission on Adaptation to Climate Change to improve the climate resilience of a large number of European regions and communities.

#### PR

#### **Horizon Europe**

Aims to lever innovation procurement to unlock the climate service (CS) market's potential to support urgent climate adaptation and mitigation

#### RAISE

PROTECT

#### **Horizon Europe**

RAISE develops a long-term collaboration and action plan for the establishment of a virtual interconnected space for EU start-ups to scale up.



#### To > Be ToBe

Aims to build an understanding of a sustainable wellbeing economy by developing integrated policies and transformative indicators. The project's goal is to contribute to theoretical and empirical knowledge in the field of sustainability transformation, as well as advance understanding of sustainable wellbeing and inclusive economy beyond GDP.



#### ALLVIEW

Brings together a broad range of actors from 8 different EU countries to try to close the skills gap in the Wood & Furniture sector. Brings together a broad spectrum of actors ranging from industry representatives through vocational education and training (VET) providers, trade unions, universities, state employment services, and others.

#### TAMSALL

Aims to contribute to the development of qualitative local public services in Libya. This implies the empowerment of liaison with donors, international organisations, European regional and local authorities, as well as relevant stakeholders, and the reinforcement of administrative tools for planning and implementing services.

#### C EUROPEAN CLUSTER COLLABORATION PLATFORM

Consortium funded by the European Commission that aims to provide cluster organisations with opportunities to promote collaborations, expand businesses and take advantage of the various tools/facilities on the website.

#### HORIZON-CL6-2023-CircBio-01-1:

Enhancing collaboration between Circular Cities and Regions Initiative's (CCRI) supporting organisations novel, sustainable and circular bio-based textiles.

#### EUROPEAN CITIZENS' HACKATHON CHAMPIONSHIP.

Raise awareness and encourage citizens to become more participative to Climate-Neutral and Smart Cities and adaptation to Climate Change



TAMSALL

Horizon Europe

ERASMUS +

**EUROPE AID** 

## MAIN ANNUAL EVENTS 2024

#### **EURADA - OECD Winter School: Navigating the future of Regional Development** 26 – 29 February 2024, Utrecht, Netherlands

The event will be co-organised with OECD, OOST NL and ROM Utrecht.

The theme of the 2024 Winter School is Strategic Foresight and Interaction with a focus on the role of regions and regional development agencies in addressing socio-economic challenges and megatrends.

The Winter School lasts 3 days and provides local regional development experts, development agency staff, national and regional policy makers, with knowledge of practices, experiences, trends and challenges in regional development and innovation.

This objective will be achieved thanks to discussions between the participants and regional development experts, analysts from the OECD, regional or local development agencies, European institutions as well as thanks to site visits.

The Winter School registration fee will be 350 euros for EURADA members and 450 euros for non-members. More info <u>here</u>.

#### Brokerage Event for Innovation Agencies

The Brokerage Event offers to participants coming from every corner of Europe a unique opportunity to gain insight into how European funding opportunities are delivered through EU programmes such as Horizon Europe and Interreg Europe.

This one-day hybrid event aims to gather experts in the field of regional development, innovation, smart specialisation strategies and more, to find new partners for ongoing or future European project proposals and to learn from each other.

April 2024 – EURADA's premises and online



The 2024 event will consists of four sessions dedicated to funding opportunities: Horizon Europe and the I3 Instrument, Just Transition and Harnessing Talent Platforms and other programmes. Speakers from the European Commission will present current and future initiatives and funding opportunities in support of research, innovation, talent harnessing as well as policy development and implementation. Summer School 6-8 May 2024, La Valletta and Gozo Island Malta

The Summer School will take place in Malta in May and targets RDA employees, public administration, and EC representatives. It features the presentation of two RDAs. Specifically, their missions, activities, funding, organisation, HR policies and skills development, their relationship with public administration and local innovation ecosystems, their stakeholders' management strategies, programmes for supporting the exchange of experience and skills development, advanced tools for mapping regional contexts, evaluation and monitoring. One of the 2 days will be devoted to benchmark on specific policy or area of activity of RDA (e.g. data mining, impact measurement, digitalisation, energy, brain drain and talent retention) Teachers: RDA's CEOs, EC, EP, COR and CES Representatives, Researchers a call for teacher will be launched among our members. The 2024 Summer School will be jointly co-organised with our 2 Maltese members, Malta Enterprise and Gozo Regional Development Authority.

#### AGORADA

June 2024 - Brussels and online

AGORADA is designed to achieve in one to two days what participants and their institutions can achieve in weeks of work. AGORADA helps to exchange, network and make the most of current and upcoming opportunities for RDAs and related ecosystems. The unique concentration of high-level guests from European Institutions, umbrella organisations, top research institutions, consultancies and of course development agencies make this international conference an event with tremendous potential. AGORADA promotes solutionoriented exchange, facilitates networking, and brings local and regional development actors closer to EU Institutions and opportunities.

#### EURADA AWARDS 2024

#### AGORADA+

#### November - December 2024

AGORADA+ is one of the four main annual events organised by EURADA. It is usually held in Autumn in the region of one of the Association's members. AGORADA+ provides a channel for communicating the views of regional development practitioners in order to prepare better economic development policies in Europe.

Candidates RDAs

- In 2024 EUIPO, Alicante; IVACE, Valencia
- In 2024 IGRETEC Belgium
- In 2025 Slovenia Capital of Culture



## SPECIFIC SERVICES FOR DEVELOPMENT AGENCIES

#### Membership packages services

Member of the General Assembly with voting rights. Member of the Board of Directors upon presentation and validation of your candidacy by the general assembly for a maximum period of 3 years, renewable twice.

Services you can benefit from:

Strategic monitoring

- Qualified information and documentation on the Commission's strategic policies
- Qualified information and documentation on Commission projects
- Preparation, validation and support of your application to be appointed as an expert in the working groups or juries of European or international institutions

Resources center

- Assistance in various issues (pro/re active)
- Assistance with project development
- Search for partners
- Networking
- Benchmark between development agencies
- Promoting your activities through participation
  - At the Summer and Winter school
  - At the Agorada and Agorada + events
  - At the Eurada Award
- Communications and information
  - E-reminder
  - Newsletter
  - Brokerage Event
  - Social network

#### Partnerships among development agencies

EURADA, as a network and connector, offers opportunities to all people working in economic development as practitioners within government entities, businesses, and European authorities. By bringing together the highly skilled professionals, who answer the specific needs of firms, EURADA plays a pioneering role in Europe's economic development continuing job creation within the dual green and digital transitions.

#### Agreements among members

• EURADA serve as a bridge among European development agencies and helps them to establish partnerships with each other. EURADA's mainstream activity is focused on the establishment of those cooperation agreements between development agencies. The members are permanently open to share their experiences and seek synergies with other regional development entities. During the year 2023, EURADA will facilitate establishment of cooperation agreements between its members in aspects related to innovation, financing or internationalisation.

#### Stakeholder cooperation

 Likewise, EURADA serves as a platform to connect stakeholders of the agencies with similar entities linked to other development agencies. each other. Development agencies are in permanent contact with a wide number of entities to help them in their internationalisation.

#### Experience exchange meetings

 The diversity of the European context makes it easier for EURADA members to have an exhaustive knowledge of aspects that are interesting for other development agencies. During the year 2023, several meetings to exchange experiences will be organised within the framework of the working groups, projects or simply as a response to a need raised by the initiative of one of the EURADA members. The main goal of these meetings is to learn and grow together.



#### Successful participation in European projects

EURADA facilitates the involvement of its members in European funded calls. These calls are very competitive and with the support of the association, the members have better chances to get their projects funded.

#### Early information about calls

• EURADA provides to its members targeted information about calls that are about to be published. Once the work programs are published, the secretariat informs promptly its members to give them enough time to prepare successful proposals.

#### Events for the promotion of EU projects

 Entities participating in European projects are obliged to promote the dissemination and exploitation of the results. The association of development agencies is the ideal framework to disseminate the results of European projects in the field of innovation management, business competitiveness, regional governance, circular economy, or digitalisation of companies. Dissemination is an exclusive offer for EURADA members.

#### Partner searches

• EURADA secretariat continuously disseminates among the members opportunities in which a coordinator of a proposal seeks partners. The secretariat disseminates generic cooperation profiles of the members showing their interest in participating in a specific call.

#### Assistance with project development

 EURADA is dedicated to supporting the project development process for its members by providing expert assistance. Through tailored support, the organisation guides members ensuring an effective approach. This proactive engagement includes valuable insights, strategic advice, and collaborative opportunities.

#### Participation in the Advisory Board of projects carried out by members.

· EURADA secretariat and its representative members are directly involved in

the advisory board of European projects, contributing their vision on the implementation of the project. In research and innovation projects, the contacts in European institutions and the vision of development on a European scale are provided, which makes it easier for the projects to be planned properly.



#### Increased visibility of the agencies with events

EURADA has an intense program of activities that includes the organisation of several events each month. The events always have a practical content providing tangible ideas to improve the impact of the agencies. All of them have strong participation of members of EURADA as speakers to promote development agencies.

#### Identification of suitable speakers for events

• EURADA is a meeting point, with a wide agenda of contacts of experts working for European institutions and regional economic practitioners. They are valuable speakers at high-level events organised by development agencies. EURADA helps its members to organise events with first contacts and providing mediation with potential speakers.

#### Promoting agencies in events organised by European institutions:

 EURADA influences the policy of the European Union by having experts in regional development from the agencies actively participate (speakers, panellists) in events organised by institutions of the European Union. These are means to promote your territory, the good practices of your agency and your local entities for future partnerships.

#### Specific services connected to organisation of events

 EURADA provides to its members support for the management of international events. The association contributes to the design of the agenda with its contacts of potential speakers in the EU institutions and in other development agencies, elaboration of promotional material, proceedings writing and results' dissemination among European development agencies. EURADA will provide 25 specific instances of assistance to its members' organised events.





#### Facilities in the heart of Europe

EURADA is an open association with its headquarters in Brussels. EURADA staff is at your disposal to hand-deliver documents or represent development agencies in any meeting that is required.

#### Co-working space:

- Members are welcomed at the secretariat offices located in the European quarter. These offices have ample space, with meeting rooms, Wi-Fi and all the necessary facilities to carry out your work.
- Members are welcomed to use the facilities to hold meetings; or simply to come to work on your own when you are in Brussels and meet the staff of the secretariat.

#### A place to organise meetings:

 The office of EURADA is open to the staff of the development agencies. The facilities offer flexible workspace for coworking and a lounge area for informal meetings after your agenda of meeting in Brussels. This facility could host seminars, training courses or workshops upon request. EURADA's members could use these meetings rooms, in a bright and modern building, with capacity from 10 to 45 people. The venue is in the heart of the European quarter, within walking distance from most of the General Directions of the European Commission, Council, Committee of the Regions and the European Parliament. This service is free of charge and exclusive for members.

### **OUR PARTNERS**

EURADA' stakeholders are mainly national associations of development agencies and international associations with a similar mission. They relate to EURADA in the exchanges of best practices operating albeit in their own national/international contexts.





The Association of European Border Regions was founded in 1971 by the first border regions which had started cross-border cooperation in Europe after the Second World War, strengthening the integration of citizens across national boundaries. Border regions face specific challenges because of their particular geographic position; a distance from the economic and political heartland of their country which often results in poor infrastructure, public services and goods provision.

### AMSDE

#### AMSDE

The Mexican Association of State Secretaries' main objective is to act as a coordinating and joint working body between the 32 Secretariats of Economic Development in order to strengthen public policies for regional and national economic development. The main topics for economic developers in Mexico are foreign investment attraction, support for SMEs, and development of innovation policies.

#### CIOESTE

#### cioeste

The West Metropolitan Region of Sao Paulo Consortium (CIOESTE) has a mission to promote and create links among all local, regional and international development agencies and institutions, especially in Latin America, to create an institutional space for public and private consensus to promote economic, environmental and social development at the regional, sectoral, national and international levels.

#### CNER **O**

The Federation des agences d'attractivité, de développement et d'innovation was created in 1952 to bring together French economic development agencies and their professionals. The organisation represents French agencies, networks them, provides training opportunities and contributes to the public debate on French territorial development.

#### FADELRA FADELRA

The Federation of Local Development Agencies of Argentina (FADERLA) provides linkages among all Agencies and Institutions of Local Development from Argentina, to create an institutional space for public and private consensus to promote economic, environmental and social development into the regional, sectorial and national levels of Argentina.



La Asociación Española de Agencias de Desarrollo Regional (FORO ADR) has as main objective to contribute to the public service given by the RDAs with the highest quality to entrepreneurs and enterprises. FORO ADR comprises of regional entities with clear competences for regional development in 17 Communities and two autonomous cities of Spain.





The International Economic Development Council (IEDC) is a non-profit, nonpartisan membership organisation established in Washington serving economic developers. With more than 5,000 members, IEDC is the largest organisation of its kind. Economic developers create, retain and expand jobs that facilitate growth, enhancing wealth and providing a stable tax base. A mission of EURADA members participates each year in the annual conference of IEDC.





International Network of SMEs is a non-profit Association, open to international membership. It aims at fostering transnational cooperation and public and private partnership among economic players and intermediaries worldwide to help bridge the innovation and knowledge gap for small and medium enterprises (SMEs).

### 



The National Association of Regional Development Agencies founded in 2001, is one of Ukraine's leading networks of non-governmental organisations covering all Ukrainian regions. There are 20 development agencies. NARDA's mission is to efficiently coordinate the state regional policy and its own development policy through implementation of its functions and coordinating actions.



#### SARRA

Serbian Association of accredited development agencies contribute to the establishment of effective system for balanced territorial development in the Republic of Serbia, providing linkages among all Agencies and Institutions of Local Development with the aim to create an institutional space for public and private consensus to promote economic, environmental and social development.

## SEKES SEKES

The Association of Finnish Development Companies is a membership-based entity which represent agencies owned by various cities and municipalities all over Finland. There are 54 + 4 members and more than 700 employees, this covers about 90% of all business and development companies. SEKES member organisations worked more deeply with 45,000 companies and had a total of more than 105,000 contacts.



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## eurada